

POLICY ON THE PROTECTION AND ENHANCEMENT OF PERSONAL DATA

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1 Introduction

1.1 Document Objectives

The Policy on the Protection and Enhancement of Personal Data (the "**Data Protection Policy**" or the "**Policy**") defines the Unipol Group (the "**Group**") general guidelines for the protection of natural persons with regard to the processing of their personal data (as defined below).

The Policy therefore establishes, with regard to the need to protect Personal Data as part of the Processing carried out by the Group Companies in scope referred to in paragraph 2.2 (the "Companies in scope"):

- the Organisational Model (organisation and roles, people, culture and skills);
- the Operating Model (processes, rules and documentation);
- the Architectural Model (Personal Data, technologies and tools).

The Policy also consists of an annex that defines the commitments undertaken by the Unipol Group and the Companies in scope - for the specific business model - for its customers and all stakeholders so that the protection granted to the personal data available to the Group companies is supported by activities that enhance it. The "enhancement" of personal data refers to the promotion, development and enrichment of the Group's information assets in order to create shared value; to be considered a separate issue from the "protection" of personal data, where a conservative approach is adopted to protect the data against any risks to the rights and freedoms of the Data Subjects.

1.2 Approval and revision of the document

This Policy, drafted/revised with the involvement of all the company structures concerned in order to ensure a clear definition and sharing of objectives, roles and responsibilities, has been approved by the Board of Directors of the Parent Company Unipol Gruppo S.p.A. ("**Unipol**" or the "**Parent Company**"), also in its role as the Unipol Group Parent Company, in exercising its management and coordination activities over Subsidiaries and in line with the Group business process on the drafting and validation of corporate policies.

Subsequently, the Boards of Directors of the other Companies in scope, as part of their governance, internal control system and risk management responsibilities, assess and approve the Policy, insofar as it is applicable, in compliance with their related business models.

The Policy will be revised and - if necessary - amended whenever this is required as a result of regulatory updates, actions by the Supervisory Authority, business strategies or changes in context (significant changes to business processes, significant structural reorganisations, significant changes to the IT platforms used).

The Policy is disclosed and made available by the Companies in scope to all personnel concerned, using suitable communication channels.



2 Reference context

2.1 Regulatory references

On 24 May 2016, Regulation (EU) 2016/679 of the European Parliament and of the Council of 27 April 2016 on the protection of natural persons with regard to the processing of personal data and on the free movement of such data, entered into force (the "GDPR"), directly applicable in all Member States from 25 May 2018¹.

The GDPR applies to the Processing of Personal Data carried out by (i) companies established in the European Union (whether the Processing takes place in the EU or not), as well as (ii) companies established outside the European Union that offer goods or services to Data Subjects who "are located" in the European Union and/or monitor their behaviour within the European Union.

The protection of Personal Data is, to date, governed in Italy (i) by the GDPR, (ii) by the Privacy Code (as defined below²), as well as (iii) by the Provisions, General Authorisations and Guidelines of the Data Protection Authority (as defined below) either on its own initiative or in response to applications, appeals, complaints, reports or requests for opinions, submitted by citizens, companies, associations or entities³.

Furthermore, the Working Party established pursuant to art. 29 of Directive 95/46/EC ("WP29", as defined herein), replaced on 25 May by the European Data Protection Board, has issued guidelines and guidance documents on the protection of Personal Data in order to provide recommendations and clarifications on application regarding certain provisions of the GDPR.

This Policy is also consistent with and supplements the system of self-regulation in force within the Unipol Group⁴.

2.2 Scope of application

This Policy applies to the Parent Company and to the Group companies under its control with registered offices in Italy (the "Companies in scope").

The Group companies with registered offices in other EU countries adopt their own Personal Data protection policy consistent with this Policy.

2.3 Definitions and terminology

Top Management	The Chief Executive Officer, General Manager and, with reference to Unipol and the insurance companies of the Group based in Italy, senior managers that carry out management supervisory duties (i.e. Key
	Managers identified for implementation of the supervisory regulations on intercompany transactions.

¹ The GDPR repealed previous regulations on this subject, i.e. Directive 95/46/EC of 24 October 1995, "on the protection of individuals with regard to the processing of personal data and on the free movement of such data"; as a result, national regulations issued in application of this Directive also had to be amended, at least in parts that conflicted with the GDPR.

² The Privacy Code was revised by Legislative Decree no. 101 of 10 August 2018, in implementation of art. 13, Delegation Law no. 163 of 25 October 2017. Italian Legislative Decree no. 101 of 10 August 2018 repealed the parts of the Code in conflict with the GDPR

³ The Data Protection Authority Provisions issued before 25 May 2018 that were not in conflict with provisions of the GDPR remained in force; a number of general authorisations from 2016 fully lapsed, while for others the Supervisory Authority identified provisions compatible with the new regulatory framework, subsequently submitting the revised texts to public consultation

⁴ In particular, the Policy is supplemented by the Group Policy on Data Governance, the Information Security Policy and the Sustainability Policy.



Other Companies	The Group's subsidiaries with registered offices in Italy, other than Arca Vita S.p.A. ("Arca Vita") and its Italian subsidiaries, that have not entered into a service agreement for "Legal Consultancy on Privacy" and "DPO Support" functions with UnipolSai Assicurazioni S.p.A. ⁵ ("UnipolSai Assicurazioni"), and specifically: Consorzio Castello, Meridiano Secondo, Nuove Iniziative Toscane, SEIS, Unipol Finance, Unipol Investment, Unipolpart, UnipolSai Finance, UnipolSai Servizi Consortili.
Supervisory Authority or Data Protection Authority	The Italian Supervisory Authority for the protection of personal data.
Special Categories of Personal Data	Personal data (as defined below) that reveal racial or ethnic origin, political opinions, religious or philosophical beliefs, or trade union membership. Genetic data, biometric data intended to uniquely identify a natural person, health data and data revealing a natural person's sexual orientation are also to be considered to belong in this category.
Privacy Code	Legislative Decree no. 196 of 30 June 2003 "Personal Data Protection Code" as amended by Legislative Decree no. 101 of 10 August 2018, containing "Provisions for the adaptation of national regulations to the provisions of Regulation (EU) 2016/679 of the European Parliament and of the Council of 27 April 2016".
European Data Protection Board	An EU body, endowed with legal status and represented by its chairman, which guarantees the consistent application of the GDPR. It consists of the head of a supervisory authority for each Member State and the European Data Protection Supervisor, or their respective representatives. The European Data Protection Board has replaced the WP29 (as defined below).
Consent of the Data Subject	Any freely given, specific, informed and unambiguous indication of the data subject's wishes by which he or she, by a statement or by a clear affirmative action, signifies agreement to the Processing of Personal Data relating to him or her.
Data Breach	A breach of security leading to the accidental or unlawful destruction, loss, alteration, unauthorised disclosure of, or access to, Personal Data transmitted, stored or otherwise processed.
Common data	Personal Data other than data in special Personal Data Categories (as defined) and Personal Data related to criminal convictions and

⁵ Note that the "Legal Consultancy on Privacy" and "DPO Support" functions of UnipolSai replaced the DPO Support Function from 1 November 2019.



	offences.
	These data tend to be less likely to entail risks to the rights and freedoms of the Data Subjects.
	For example: personal data, contact details, bank details, contractual, work and remuneration data, other Personal Data that can be traced back to the person such as, for example, a vehicle registration number, etc.
Personal Data	Any information relating to an identified or identifiable natural person; an identifiable natural person is one who can be identified, directly or indirectly, in particular by reference to an identifier such as a name, an identification number, location data, an online identifier or to one or more factors specific to the physical, physiological, genetic, mental, economic, cultural or social identity of that natural person.
Privacy Officer	The Chief Executive Officer, the General Manager (if the Chief Executive Officer is not present), or in the absence of the Chief Executive Officer/General Manager, the person identified by the Board of Directors and vested with the necessary powers; this officer is appointed by the Board of Directors to supervise the implementation of the guidelines defined by the Board of Directors, overseeing the planning, implementation and management of the internal control and privacy risk management system and constantly verifying its adequacy and effectiveness.
DPIA or Data Protection Impact Assessment	Impact assessment on the protection of Personal Data.
DPO or Group DPO or	The officer in charge of the protection of personal data.
Data Protection Officer	The GDPR envisaged the mandatory designation of a DPO whenever (i) the main activities of the Data Controller or Data Processor (as defined below) consist in Processing that requires regular and systematic monitoring of Data Subjects on a large scale, or (ii) the activities of the Data Controller or Data Processor consist in the large-scale processing of special categories of Personal Data or Personal Data related to criminal convictions and offences. A group of companies may appoint a single DPO, provided that he/she is "easily accessible from each establishment ⁶ " and is able to effectively fulfil his/her tasks. Unipol has established a Group DPO who performs the required activities for Unipol and for the other Companies in scope, according to a

⁶ The concept of "accessibility" refers to activities for which the DPO is responsible in its role as point of contact for Data Subjects, supervisory authorities and internal parties belonging to the various Companies in scope.



	risk-based approach.
	The subsidiaries with registered offices in other European Union countries appoint their own DPO, when necessary and considered appropriate, who coordinates with the Group DPO on topics of general relevance.
GDPR (General Data Protection Regulation)	Regulation (EU) no. 2016/679 of 27 April 2016 on the protection of natural persons with regard to the processing of personal data (General Data Protection Regulation)
Unipol Group (or Group)	Unipol Gruppo S.p.A. and its subsidiaries.
Authorized persons	Natural persons authorised to carry out processing operations by the Data Controller or the Data Processor.
	Every employee of each Company in scope is a Authorized person for the Processing of Personal Data.
Data Subject	The identified or identifiable natural person to whom the Personal Data refer.
Model for the Protection of Personal Data	Set of organisational, management/operational and technological choices made by the Group to ensure adequate protection of the Personal Data processed by the Parent Company and its subsidiaries.
Regular and systematic monitoring	"Regular" refers to monitoring activity that takes place continuously or at set intervals for a specific period of time; recurring or repeated at constant intervals; or that takes place on a constant basis or at regular intervals. "Systematic" refers to monitoring activities that are managed by the system; predefined, organised or methodical; which takes place as part of an overall data collection plan; carried out as part of a strategy.
	For example, the following are activities that can involve regular and systematic monitoring of Data Subjects: the provision of telecommunications services; marketing activities on the analysis of data collected; profiling and scoring; location tracking; loyalty programmes; etc.
Privacy Regulations	The GDPR, the Privacy Code, the Provisions of the Data Protection Authority and in general all the external legislation on the protection of natural persons with regard to the processing of Personal Data.
Privacy Lab	A dedicated portal on the Group intranet aimed at disseminating privacy- related matters to all internal and external parties (employees, agents and their collaborators). It contains, for example, documentation



	on the Privacy Regulations, the disclosure and consent models in force, documentation on privacy issues for certain specific sectors of the Group (Marketing, Claims, Human Resources, etc.) and for the agency network, etc.
Process Owner	The Manager or, if not present, the acting Manager of the company department responsible for the Processing, or appointed delegate.
Profiling	Any form of automated processing of Personal Data consisting of the use of Personal Data to evaluate certain personal aspects relating to a natural person, in particular to analyse or predict aspects concerning that natural person's performance at work, economic situation, health, personal preferences, interests, reliability, behaviour, location or movements.
Privacy Contact	An internal role in the departments of UnipolSai Assicurazioni and the Companies in service (as defined) which, as part of his/her responsibilities, provides support to the Process Owner on all matters related to application of the Privacy Regulations, as well as for the effective governance of privacy risk.
	With reference to UnipolSai, this is the designated Privacy Contact for the main company Departments.
	For the Companies in service, it refers to the designated Privacy Contact for each Company.
Data Processor	A natural or legal person, public authority, agency or other body which processes personal data on behalf of the Data Controller.
	The Data Processor is a third party (i.e. service provider) that performs one or more Personal Data Processes for which the Company in scope is the Data Controller. Insurance intermediaries, operating on behalf of the Group pursuant to art. 109, paragraph 2, letters "a", "d" and "f" "of the Private Insurance Code, are considered Data Processors.
Privacy risk	As part of compliance risk, this is the risk of incurring judicial or administrative sanctions, financial losses, or reputational damage as a result of the violation of the Privacy Regulations.
IT service	Set of IT resources used by a business process to receive, store, process, transmit and use each set of information and transactions.
Companies in service	Group subsidiaries that have entered into a service agreement with UnipolSai for "Legal Consultancy on Privacy" and "DPO Support" functions.
Controller or Data Controller	The natural or legal person, public authority, agency or other body which, alone or jointly with others, determines the purposes and means of the Processing of Personal Data authority, service or other body that, individually or together with others, determines the purposes and methods



	used for Personal Data Processing.
	The Data Controller is the Board of Directors of the Companies in scope, which may identify a Privacy Officer (as defined) to supervise correct application of the Privacy Regulations.
Processing	Any operation or set of operations which is performed on Personal Data or on sets of Personal Data, whether or not by automated means, such as collection, recording, organisation, structuring, storage, adaptation or alteration, retrieval, consultation, use, disclosure by transmission, dissemination otherwise making available, alignment or combination, restriction, erasure or destruction.
Large-scale processing	Processing of a significant amount of Personal Data at regional, national or supranational level which could affect a vast number of Data Subjects and which potentially presents a high risk ⁷ .
WP29 or Article 29 Working Party on the Protection of Individuals	Independent advisory body of the European Union for the protection of personal data and privacy, established pursuant to Article 29 of Directive 95/46/EC, comprising a representative of the personal data protection authorities designated by each Member State, the EDPS (European Data Protection Supervisor), as well as a Commission representative. Its tasks are set out in Article 30 of Directive 95/46/EC and Article 15 of Directive 2002/58/EC. The WP29 has been replaced by the European Data Protection Board.

⁷ The WP29, in order to establish whether processing is carried out on a large scale, recommended taking the following factors into account: the number of data subjects affected by the processing, in absolute terms or expressed as a percentage of the reference population; the volume of data and/or the different types of data processed; the duration or persistence of the Processing activity; the geographical extent of the Processing activities.



3 Guidelines on personal data protection

3.1 Introduction

The GDPR required a real change in philosophy: a formalistic system was abandoned, based on formal rules, analytically defined obligations and clearly outlined minimum security measures, in favour of a Personal Data governance system based on a high degree of accountability of the Data Controller, who must guarantee and be able to demonstrate compliance with the GDPR. This burden of proof consists in the adoption of technical and organisational measures whose adequacy must be assessed on the basis of the specific characteristics of the Personal Data Processing (nature, scope, context and purpose of the Processing), as well as the risks to the rights and freedoms of the Data Subjects (Articles 5 and 24 of the GDPR).

The GDPR has introduced important changes regarding the protection of Personal Data; however, some provisions already envisaged in previous regulations have been confirmed. A summary chart outlining these aspects is provided below

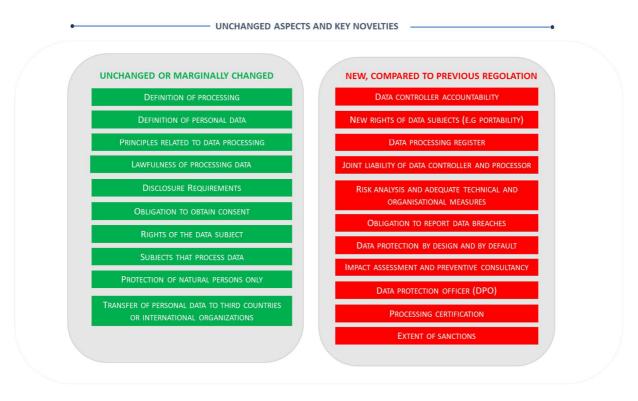


Figure 1: Provisions unchanged or marginally changed and New provisions

3.2 Provisions unchanged or marginally changed

Below are the main regulatory obligations that have remained unchanged, with particular attention to those that have changed only marginally; with reference to the description of newly introduced aspects, see paragraphs 3.3 and 3.4 below.



Principles applicable to the Processing of Personal Data

The definitions and general principles envisaged in previous regulations remain substantially unchanged.

The Personal Data are:

- processed lawfully, fairly and in a transparent manner in relation to the data subject ('lawfulness, fairness and transparency");
- collected for specified, explicit and legitimate purposes and not further processed in a manner that is incompatible with those purposes ("purpose limitation");
- adequate, relevant and limited to what is necessary in relation to the purposes for which they are processed ("data minimisation");
- accurate and, where necessary, kept up to date; every reasonable step must be taken to ensure that
 personal data that are inaccurate, having regard to the purposes for which they are processed, are
 erased or rectified without delay ("accuracy");
- kept in a form which permits identification of data subjects for no longer than is necessary for the purposes for which the personal data are processed ("storage limitation");
- processed in a manner that ensures appropriate security of the personal data, including protection against unauthorised or unlawful processing and against accidental loss, destruction or damage, using appropriate technical or organisational measures ("integrity and confidentiality").

Privacy Policy

The general rules regarding the Privacy policy to be provided to Data Subjects, envisaged in previous regulations, have been substantially confirmed. Expanded content of the Privacy Policy is envisaged (ref. paragraph 3.4.2.2), establishing, in particular, that the Data Controller adopts appropriate measures to provide the Data Subject with information and communications also related to exercise of their rights in concise, transparent, intelligible and easily accessible form, using simple and clear language and as suited as possible to the reference recipients so that they are easily understandable, especially when the information is specifically addressed to minors. The information may be provided in writing or by other means, including electronically.

Consent

The express consent of the Data Subject to the processing of their data for one or more specific purposes, to ensure lawfulness of the Processing, must in all cases be free, specific, informed and explicit; tacit or presumed consent is not permitted (the other legal bases envisaged in the GDPR are the need to execute a contract to which the Data Subject is party or pre-contractual measures adopted at their request, or to safeguard the vital interests of the Data Subject or of third parties, fulfil the legal obligations of the Data Controller, pursue a public interest or if the Processing is connected to the exercise of public powers, or useful in pursuing a legitimate overriding interest of the Data Controller or of third parties to whom the data are disclosed).

Rights of the Data Subjects

With the exception of new rights introduced (e.g., right to data portability, etc.), the GDPR confirms the rights of the Data Subjects already envisaged in previous regulations, such as: right of access, right of rectification and right to object (ref. paragraph 3.4.2.4).



Authorized Persons

Authorized Persons is no longer expressly envisaged in the GDPR, however the Data Protection Authority has specified⁸ that this is compatible with the role of the person authorised to perform processing.

3.3 New provisions

In addition to the substantial reversal of perspective referred to in the Introduction, the GDPR has also introduced some new aspects:

- Data Protection Officer (DPO) (Articles 37-39) The DPO is one of the main innovations of the GDPR and constitutes one of the key elements of governance of the Personal Data Protection Model (as defined). Its designation aims to facilitate implementation of the GDPR by the Data Controller or Processor and is mandatory in some cases (ref. paragraphs 2.3 and 3.4.1.5);
- Record of processing activities (Art. 30) The GDPR has introduced the obligation to set up and update a Record of processing activities, by the Data Controller in reference to the Processing activities carried out under its responsibility, and by the Data Processor for the processing activities carried out on behalf of each Data Controller, unless derogations for specific situations are met (ref. paragraph 3.4.2.8);
- Data Protection by Design (Art. 25, par. 1) The GDPR has established that, prior to the start of new Processing or modification of existing Processing, the Controller implements measures that satisfy the personal data protection principles (ref. par. 3.4.2.5);
- Data Protection by Default (Art. 25, par. 2) The GDPR has established that the Data Controller must implement adequate technical and organisational measures to ensure that, by default, only the Personal Data specifically required for the Processing are actually processed (ref. paragraph 3.4.2.5);
- Data Protection Impact Assessment (DPIA) (Art. 35) The GDPR requires that, if Processing presents
 a high risk to the rights and freedoms of Data Subjects, before starting the Processing, the Data
 Controller must carry out a preliminary assessment of the impact on personal Data Protection (ref.
 paragraph 3.4.2.6);
- Notification of a personal *Data Breach* (Articles 33 and 34) The GDPR has introduced the obligation to notify the supervisory authorities, without undue delay (and, where possible, within 72 hours), of any personal data breaches, while also communicating them without undue delay to the Data Subjects whenever a high risk to their rights and freedoms (ref. paragraph 3.4.2.10);
- New rights of Data Subjects (Articles 17, 18, 20 and 22) The GDPR has strengthened the right to erasure ("right to be forgotten") and introduced the right to limitation of the Processing, the right to data portability, as well as the right not to be subjected to a decision based solely on automated Processing, including Profiling (ref. paragraph 3.4.2.4);
- Data Processor (Art. 28) Compared to previous regulations, the GDPR has identified specific
 obligations and responsibilities also attributable directly to Data Processors. For example, they may
 receive requests from the Data Protection Authority, must implement technical and organisational
 measures to ensure a level of security appropriate to the risk, are directly liable subject to administrative
 sanctions,

⁸ In the "Guide to application of the European Regulation on the protection of personal data" published on the Data Protection Authority website, it states that although it does not expressly envisage the role of "processor representative" for the Processing (pursuant to art. 30 of the Privacy Code, repealed by the amendments introduced by Legislative Decree no. 101 of 10 August 2018), the GDPR does not rule out its presence as it refers to "persons who, under the direct authority of the data controller or processor, are authorised to process personal data".



and are liable for damage caused by the Processing not only if they have failed to comply with Data Controller instructions, but also if they have failed to meet obligations specifically required of them by the GDPR. The Data Processor may also use sub-processors with the written consent of the Data Controller, imposing on the sub-processor, by contract or other legal document, the same obligations to which the Data Processor is subject (ref. paragraph 3.4. 2.7);

- Security of Processing (Art. 32) Compared to the previous regulations, the GDPR has confirmed the relevance of data security obligations, no longer considering "minimum" security measures, but now requiring that the Data Controller and Data Processor adopt technical and organisational measures appropriate to the risk involved. To assess the adequacy of the measures, the Data Controller and the Data Processor must therefore analyse the risks⁹ deriving from the type of Processing they intend to carry out, also in light of the classification of the Personal Data and possible consequences for the rights and freedom of the Data Subjects (ref. par. 3.4.2.9);
- Certification (Articles 42 and 43) The GDPR has introduced the right to request recognition of GDPR compliance through certification mechanisms or data protection stamps and markings;
- Extent of sanctions (Art. 83) The GDPR has significantly increased the maximum amount of sanctions, envisaging the option for the Data Protection Authority to impose administrative fines of up to €10,000,000 or, for companies, if higher, up to 2% of the annual global turnover, or up to €20,000,000 or, for companies, if higher, up to 4% of the annual global turnover, depending on the provisions violated.

⁹ Risk to the rights and freedoms of the Data Subject, deriving from the destruction, loss, modification, unauthorised disclosure or accidental or unlawful access to Personal Data transmitted, stored or otherwise processed.



3.4 Model for the protection of Personal Data

In the aforementioned regulatory context that requires the Data Controller to plan, implement and demonstrate that it has adopted adequate technical and organisational measures, the Group has defined its own Model for the protection of Personal Data.

In particular, the Model adopted by the Group consists of (i) an organisational model, (ii) an operating model and (iii) an architectural model.

Components	Areas covered		
Organisational Model	 organisation and roles, i.e. the set of structures, bodies and roles involved in the guidance and governance, execution and control of the Model for the Protection of Personal Data; people, culture and skills, i.e. the set of internal and external resources involved in the Model for the Protection of Personal Data. 		
Operating model	 processes and rules, i.e. the set of internal company and Group-level provisions that guarantee compliance with the Privacy Regulations; documentation, i.e. the set of documents/guidelines to be followed or adopted as part of processes and rules linked, directly or indirectly, to the protection of Personal Data. 		
Architectural model	 Personal Data, i.e. the set of Personal Data processed as part of company processes, both staff and business-related, on which decisions related to the Model for the Protection of Personal Data are based; technology and tools, i.e. the set of application services that process Personal Data and the security, logical and physical measures adopted by the Group, broken down into prevention measures and protection measures. 		

See the following paragraphs for a detailed description of each element of the Model for the Protection of Personal Data.



3.4.1 Organisational model for the protection of Personal Data

In order to achieve effective monitoring of the protection of Personal Data, the Parent Company and the Companies in scope need to adopt a clear and consistent governance process.

The Group has defined roles and responsibilities, both at Parent Company and subsidiary levels, which guarantee guidance, governance, execution and control of the Model for the protection of Personal Data.

Area	Objective	Structures, committees and roles
Guidance and governance	Ensure definition of the Model for the Protection of Personal Data, promoting its communication and correct implementation in compliance with Privacy Regulations.	 Board of Directors
Execution	Ensure implementation of the Model for the Protection of Personal Data defined, not only in compliance with the provisions of Privacy Regulations, but also with internal Group provisions.	 Privacy Officer Top Management Process Owner Privacy Contacts UnipolSai Legal Consultancy on Privacy Function UnipolSai DPO Support Function Procurement Quality, Safety and DPO Support Function of Arca Vita for the latter and its Italian subsidiaries Data Processors Parties with Processing authority Teams assigned specific roles in company procedures (e.g. Data Breach Task Force) IT Services Department of UnipolSai ("DSI") coordinating or through the functions that carry out equivalent activities at the other Companies in scope, where present UnipolSai Real Estate Department or function that carries out equivalent activities at the other



			Companies in scope, where present
Control	Identify, assess, manage and monitor compliance risks relating to Privacy Regulations and self-regulation rules.	_	Group DPO ¹⁰ Compliance Function Risk Management Function Audit Function

The duties and responsibilities defined in the Model for the protection of Personal Data that pertain to the corporate bodies and departments of the Parent Company and other Companies in scope.

3.4.1.1 Board of Directors

The Board of Directors of each Company in scope is ultimately responsible for the internal control and management system that handles privacy risk, and ensures its constant completeness, operational efficiency and effectiveness, also for outsourced activities.

The Board of Directors of the Parent Company appoints a single Group DPO for Unipol and the other Companies in scope, providing him/her with the resources necessary to carry out the tasks assigned (ref. paragraph 3.4.1.5), according to a risk-based approach.

For these purposes, as part of its strategic and organisational tasks, the Board of Directors of the Parent Company:

- approves this Policy and its subsequent amendments, following assessment by the Group Risk Committee:
- approves the organisational structure and the assignment of tasks and responsibilities for managing privacy risk;
- verifies that Top Management correctly implements the internal control and privacy risk management system in accordance with the directives issued and assesses its operational efficiency and adequacy;
- appoints the Privacy Officer;
- receives an annual report from the Group DPO containing: (i) an assessment of the adequacy and effectiveness of controls implemented by the company to manage privacy risk, on activities performed, checks carried out, results obtained and critical issues identified, providing an account of the implementation status of the related improvement actions, if implemented and (ii) a plan of activities which, according to a risk-based approach, indicates the verification actions considered most urgent with regard to privacy risk¹¹;
- ensures that the Group DPO is promptly and adequately involved in all matters concerning the protection of Personal Data;
- guarantees the resources necessary for the Group DPO to carry out its duties and access the Personal

 $^{^{10}}$ The Group DPO also fulfils an information and advisory role (ref. paragraph 3.4.1.5

¹¹ The Group DPO Report prepared for the Board of Directors of the Parent Company describes the activities carried out by the DPO, according to a risk-based approach, with reference both to Unipol and to the other Companies in scope. In addition, details of the alignment activities with the Group Companies with registered offices in Ireland are also provided.



Data and Data Processes, and to update its specialist knowledge;

 ensures that any additional tasks and functions carried out by the Group DPO do not give rise to a conflict of interest.

The Boards of Directors of the other Companies in scope, within their own companies and for aspects applying to them, perform the same tasks as the Board of Directors of the Parent Company.

3.4.1.2 Top Management

Top Management implements, maintains and monitors the privacy risk internal control and management system based on indications of the Privacy Officer.

3.4.1.3 Control and Risk Committee

The Control and Risk Committees of the Parent Company and UnipolSai provide support functions to their respective Boards of Directors in identifying and managing the main corporate risks and in checking to ensure that they are correctly identified, appropriately measured, managed and monitored, and their compatibility with business management that constantly strives to achieve the planned strategic objectives.

In particular, the Control and Risk Committees are informed of any proposals made regarding this Policy and any subsequent amendments.

3.4.1.4 Group Risk Committee

The Group Risk Committee, as part of its advisory support role to the Chief Executive Officer and Group CEO of the Parent Company, examines proposals relating to the Policy and all subsequent amendments.

3.4.1.5 Group Data Protection Officer (DPO)

The Group DPO is appointed on the basis of their specialist knowledge of the regulations and practices on the protection of Personal Data, their professional expertise, ability to carry out the aforementioned tasks, as well as their autonomous and independent position; the Group DPO is allowed to perform other duties and functions provided that no conflicts of interest arise as a result.

The main duties of the Group DPO consist in informing and providing advice to the Data Controller, Data Processors and Authorized persons, as well as supervising compliance with Privacy Regulations and Group internal provisions on the protection of Personal Data, including the assignment of responsibilities, raising awareness and training personnel involved in Data Processing and the related control activities.

As part of its control tasks, the Group DPO:

 provides advice on applicable privacy regulations and, in collaboration with the Organisation Function and Compliance Function, activates the Process Owners and respective Privacy Contacts to assess the impact on company processes and procedures;



- also with the collaboration of the Compliance Function, identifies the Data Processes most exposed to privacy risk;
- submits an annual report to the Board of Directors once a year containing: (i) an assessment of the adequacy and effectiveness of the controls implemented by the company to manage privacy risk, on the activities performed, checks carried out, results obtained and critical issues identified, providing an account of the implementation status of the related improvement actions, if implemented, and (ii) a plan of activities which, according to a risk-based approach, indicates the verification actions considered most urgent with regard to privacy risk. The action planning takes into account gaps identified in previous checks and any new risks;
- assesses the privacy risk internal control and management system, also with the collaboration of the Compliance Function, Audit Function and Risk Management Function;
- monitors the implementation of any adjustments defined, in accordance with company procedures in force (ref. paragraphs 3.4.2.5 and 3.4.2.6), regarding new Data Processing or the amendment of existing Data Processing;
- monitors the keeping of the Record of processing activities (ref. paragraph 3.4.2.8). In addition, the Group DPO:
- cooperates with the Data Protection Authority and acts as a point of contact for matters related to the Processing of Personal Data, and, when necessary, is consulted on any other matter;
- acts as a point of contact for Data Subjects for all matters relating to the Processing of their Personal
 Data and the exercise of their rights;
- provides opinions and carries out other activities under its responsibility, based on company procedures in force, as part of the processes to define the storage terms for Personal Data (ref. paragraph 3.4.2.3), assessment and notification of a Data Breach (ref. paragraph 3.4.2.10) and the performance of a DPIA (ref. paragraph 3.4.2.6).

3.4.1.6 Legal Consultancy on Privacy Function and DPO Support Function of UnipolSai (and Procurement Quality, Security and DPO Support Function of Arca Vita for the latter and its Italian subsidiaries)

Functions that, to the extent of their responsibilities, support the Group DPO in performing the assigned tasks and also provide support in defining and implementing any necessary actions/measures.

3.4.1.7 Privacy Officer

The Privacy Officer:

- implements the guidelines specified by the Board of Directors, overseeing the planning, implementation and management of the internal privacy control and risk management system, and constantly verifying its adequacy and effectiveness;
- ensures alignment of the system to changes in operating conditions and to legal and regulatory measures;



- ensures that the Board of Directors is regularly informed on the effectiveness and adequacy of the internal privacy control and risk management system and in any event promptly whenever any significant critical issues are detected;
- promptly notifies any Personal Data Breach to the Data Protection Authority and, if necessary, communication to the Data Subjects, after obtaining the opinion of the Group DPO (ref. paragraph 3.4.2.10).

3.4.1.8 Process Owner

The Process Owner coordinates the Personal Data Processing operations carried out within the context of their assigned role and oversees privacy risk in the area under its responsibility, also with the support of the Privacy Contact.

The Process Owner:

- identifies the methods to be adopted in its area of responsibility so that the Processing of Personal Data takes place in full compliance with the provisions of Privacy Regulations and the Group's internal provisions, with particular reference to the principles of lawfulness, fairness and transparency, data minimisation, accuracy, limitation on storage, integrity and confidentiality;
- identifies the methods to be adopted so that the Personal Data collection takes place with prior communication to the Data Subject of the information required by the GDPR and the acquisition, where necessary, of the Data Subject's consent (ref. par. 3.4.2.2);
- organises and devises suitable measures, as part of their assigned company duties, to guarantee the
 effective exercise of rights by the Data Subjects (ref. paragraph 3.4.2.4), and collaborates with the Group
 DPO, in compliance with company procedures, to provide prompt responses to related requests;
- guarantees the adoption of suitable technical and organisational measures to guarantee a level of security proportionate to the risk, taking into account the state of the art and costs of implementation, as well as the nature, subject, context and purposes of the Processing, and any risks to the rights and freedoms of the Data Subjects;
- with support from the competent company functions, coordinates the process of starting new Data Processing or modifying existing Processing (ref. paragraphs 3.4.2.5 and 3.4.2.6);
- adopts suitable measures to ensure that the communication and dissemination of Personal Data take place in compliance with Privacy Regulations;
- adopts the necessary and appropriate measures to enable compliance with the Privacy Regulations when Processing Special Categories of Personal Data and data relating to criminal convictions and offences;
- adopts the necessary and appropriate measures to allow the use of foreign Data Processors and the transfer of Personal Data abroad, in compliance with conditions envisaged in the GDPR.

In addition, the Process Owner:

 identifies the scope of Data Processing permitted to the Authorized persons, as well as the databases and archives to which they have access, verifying the prerequisites and limitations on an annual basis;



- oversees and monitors compliance with the security measures in force by the Authorized persons operating under their responsibility, as defined in the various Group provisions;
- within the limits of assigned powers, manages relations with third-party suppliers that involve the Processing of Personal Data falling under its responsibility, supervising their work, also in accordance with provisions of the outsourcing and supplier selection policy ("Outsourcing Policy");
- requests an opinion from the Group DPO if it intends to deviate from the retention periods defined in the specific Directive Internal to the Group (DIG), or initiate new Personal Data Processing operations or Data Processing that it does not consider included in the aforementioned DIG;
- promptly informs the Group DPO in the event of requests for information or documents, assessments and inspections by the Data Protection Authority, other judicial authorities or police authorities, collaborating in the preparation of documents, communications or filings on the matter.

3.4.1.9 Privacy Contact

The Privacy Contact plays a fundamental role in supporting the Process Owner and the Group DPO in the operational activities required to implement the Model for the Protection of Personal Data, as well as in assessing and managing privacy risk to the extent of their responsibilities. He/she is designated on the basis of professional expertise, ability to carry out duties independently while also maintaining close contact with the Group DPO. The Privacy Contact should gain further specialist knowledge of the regulations and practices related to the protection of Personal Data through special training sessions.

The Privacy Contact:

- is involved whenever decisions have to be made that potentially have an impact on privacy issues falling under his/her responsibility;
- guarantees continuous coordination with the Group DPO, for the purpose of proper control supervision in his/her business area/Company;
- may request advice from the DPO if they become aware of privacy issues in his/her business area/Company;
- contributes to raising awareness on the protection of Personal Data in the business area/Company for which they are responsible.

In addition, the Privacy Contact:

- with advice from the Group DPO, manages and responds to requests from Data Subjects to exercise their rights (ref. paragraph 3.4.2.4) in relation to the collection of data, documents and support formats, as well as other operations that may be necessary to provide feedback to the Data Subjects by the deadlines envisaged in the GDPR;
- on instructions from the Process Owner, updates and maintains the Record of processing activities for Processing performed in his/her area of responsibility (ref. paragraph 3.4.2.8), also in reference to the IT services used;
- on instructions from the Process Owner, enters the new retention periods in the Record of processing activities after receiving the related opinion from the Group DPO;



- provides support to the Process Owner in the assessments required in the event of starting new
 Processing or when introducing changes to existing Processing (ref. paragraphs 3.4.2.5 and 3.4.2.6);
- participates in the team set up to assess the risk to the rights and freedoms of Data Subjects as part of the Data Breach procedure (ref. paragraph 3.4.2.10).

3.4.1.10 Authorized persons

The Authorized persons process personal data in their respective organisational areas, operating under the management and control of the Process Owner and in compliance with instructions received from the latter, in compliance with the Privacy Regulations and the Model for the Protection of Personal Data. They consult the designated Privacy Contact, when necessary.

Authorized persons are required to:

- perform processing operations lawfully and fairly only on Personal Data, also belonging to Special Categories of data if essential, required for the activities entrusted to them and for related purposes, within the scope of duties assigned under their existing employment relationship, using the tools indicated or made available by the company to this end;
- ensure the confidentiality of the Personal Data of which they become aware or use for the
 aforementioned activities, refraining from communicating them to external parties other than those
 indicated by the company;
- process Personal Data so that, in compliance with company practices, they are accurate, complete, updated if required, relevant, necessary and not excessive for the purpose for which they are processed, in accordance with instructions received;
- ensure that Personal Data are stored in such a way as to allow identification for the time necessary for the purpose for which they were collected;
- arrange erasure of the data in the cases envisaged by the internal provisions in force;
- store and control Personal Data by adopting the envisaged security measures to avoid their destruction, loss, modification, unauthorised disclosure or accidental or unlawful access to the Personal Data transmitted, stored or otherwise processed;
- return to the Company all data involved in or acquired in the course of its activity, in the event of termination of the employment relationship, refraining from storing, duplicating, communicating or disseminating such data.

3.4.1.11 Data Processors

The Companies in scope only use Data Processors who offer adequate guarantees regarding the implementation of appropriate technical and organisational measures for the Data Processing carried out on their behalf, are able to meet the requirements of the GDPR and guarantee protection of the rights of Data Subjects.

The Processing carried out by the Data Processor is governed by specific contracts that bind the Processor to the Controller and define, inter alia, the duration of the Data Processing, the nature and purpose of the Processing, the type of personal data and the categories of Data Subjects, obligations and rights of the Data Processor and Data Controller (ref. paragraph 3.4.2.7).



3.4.1.12 Compliance Function

The Compliance Function:

- submits and annual plan of activities to the Board of Directors which indicates actions that, subject to agreement with the Group DPO and according to a risk-based approach, it intends to carry out in relation to privacy risk;
- on the basis of the plan referred to in the previous point, it assesses the internal privacy control system in accordance with the process and methodologies described in the Compliance Function Policy¹²;
- informs the Group DPO of the results of activities and audits carried out on the privacy control system;
- collaborates with the Group DPO on the Report submitted annually by the latter to the Board of Directors,
 with particular reference to audits carried out and mutually agreed.

In addition, the Compliance Function participates in the teams set up to assess the risk to the rights and freedoms of Data Subjects as part of the Data Breach *procedure* (*ref. paragraph* 3.4.2.10).

3.4.1.13 IT Services Department of UnipolSai or function that carries out equivalent activities at the other Companies in scope, where present

The DSI, also coordinates the functions that carry out equivalent activities at the other Companies in scope, where present:

- with reference to newly developed or re-engineered IT services, it analyses the security risk to Personal
 Data in order to identify the security measures to be implemented and assesses their effectiveness;
- carries out a review of the effectiveness of the security measures in place, at least annually;
- carries out the activities under its responsibility, based on company procedures in force, as part of the processes for defining the retention periods of Personal Data (ref. paragraph 3.4.2.3) and the assessment and notification of a Data Breach (ref. paragraph 3.4.2.10);
- provides support to the Process Owner and participates in the team set up to assess the risk to the rights and freedoms of Data Subjects as part of the DPIA procedure (ref. paragraph3.4.2.6);
- supports the Group DPO, mainly through the head of the IT security function, on IT issues, for example on security measures.

3.4.1.14 UnipolSai Real Estate Department or function that carries out equivalent activities in other Group Companies, where present

The Real Estate Department, also coordinates the functions that carry out equivalent activities at the other Companies in scope, where present:

- carries out the assessment and analysis of the physical security risk to the Personal Data, in order to

¹² The Compliance Function Policy will be applicable from 1 January 2020; until that date, the Compliance Function Regulations attached to Directives on the internal control and risk management system, also in force until 31 December 2019, remain in force and therefore applicable.



identify the security measures to be implemented (e.g. relating to video surveillance), assessing their effectiveness:

- carries out the activities under its responsibility, based on company procedures in force, as part of the process for assessment and notification of a Data Breach (ref. paragraph 3.4.2.10);
- provides support to the Process Owner and participates in the team set up to assess the risk to the rights and freedoms of Data Subjects as part of the DPIA procedure (ref. paragraph3.4.2.6);
- supports the Group DPO on issues relating to the physical security of Personal Data.

3.4.1.15 Risk Management Function

The Risk Management Function:

- submits an annual plan to the Board of Directors of activities that it intends to carry out as part of the operational risk management system, including privacy risk; the plan of activities takes into account the Data Processing operations most exposed to privacy risk as identified by the Group DPO;
- on the basis of the plan referred to in the previous point, identifies and assesses operational risk according to the provisions of the Operational Risk Management Policy in force within the Group;
- with reference to privacy risk, informs the Group DPO of the results of activities carried out on the risk management system.

In addition, the Risk Management Function participates in the teams set up to assess the risk to the rights and freedoms of Data Subjects as part of the DPIA (ref. paragraph 3.4.2.6) and *Data Breach* procedures (ref. paragraph 3.4.2.10).

3.4.1.16 Audit Function

The Audit Function is responsible for assessing and monitoring the effectiveness, efficiency and adequacy of the internal control system and additional corporate governance components, as well as any need for updates, also by providing support and advisory activities to other company departments.

For these purposes, the Audit Function:

- in planning its activities, takes into account the Group DPO assessments of the internal control and privacy risk management system, in full compliance with the autonomy of a third-level control function;
- promptly informs the Group DPO of any privacy issues identified during its regular audit activities. The
 Group DPO takes these critical issues into account when drafting its Report to the Boards of Directors.



3.4.2 Operating model for the protection of personal data

The Group has defined internal company and Group-wide provisions that guarantee compliance with the requirements of the Privacy Regulations, formalising them into three categories of documents.

Category	Short description	Document type
High-level guidelines	The Group policies/guidelines provide guidance for the Companies and corporate structures regarding the management of privacy risk and define high-level processes for all or part of the Companies in scope.	PolicyDirectivesInternal Group Directive
Process regulation	Definition of processes and procedures of the individual Companies in implementation of policies/guidelines.	- Internal Company Directive
Operating rules	Definition of the detailed rules for the operations of one or more corporate structures of the Company, or of the distribution network, in line with process regulations.	 Process Operating Rules Circulars/Provisions for the network Forms

3.4.2.1 Accountability

The "new" privacy system, partly the result of a strong bureaucratic simplification promoted by the European Regulator (such as the elimination of the Authority's authorisation processes), involves identification of the Data Controller as responsible for guaranteeing compliance with the principles established by the new regulations and keeping a continuous formal record of compliance, providing evidence of the reasons that led to the adoption of certain decisions and documenting the decisions made.

The Group therefore defined a set of technical and organisational measures to guarantee, and suitably demonstrate, that the Data Processing is carried out in compliance with Privacy Regulations; these include: i) the definition of the organisational model, with assignment of roles and responsibilities, formal drafting of appointments, definition of processes, procedures and traceable controls; ii) the preparation and provision of training and information sessions on the protection of Personal Data for employees and persons in specific roles;

iii) the creation of operational support tools.

3.4.2.2 Privacy policy and consents

The Data Controller provides the Data Subject with specific information, to ensure correct and transparent Data Processing, which varies depending on the collection method of the Personal Data (from the Data Subject or through alternative channels, e.g. public sources).



If the Data Processing is based on consent, the Data Controller must be able to demonstrate that the Data Subject has given valid consent (ref. paragraph 3.2) to the Processing of their Personal Data. The Data Controller may not process Special Categories of Personal Data and/or data related to criminal convictions and offences for the pursuit of its own legitimate interest, but exclusively in the presence of conditions envisaged in the GDPR (in addition to explicit consent from the Data Subject, e.g. when Data Processing is necessary to protect a vital interest of the Data Subject or other natural person, etc.).

In order to comply with the above provisions, the Group defines:

- disclosure and consent templates in line with GDPR requirements;
- a repository ("Privacy Lab"), on the company intranet, in which the various templates in force and the
 official privacy documentation of the Group are gathered;
- an operating process that governs the updating/management of the disclosure and consent templates, as well as operating rules to ensure the correct collection, registration and storage of consents and withdrawals, identifying roles and responsibilities entrusted to corporate bodies/functions of the Parent Company and the Companies in scope.

3.4.2.3 Personal data retention periods

As part of the information to be provided to the Data Subject, the Data Controller defines the retention period for the Personal Data processed, i.e. the criteria used to determine this period, after which the Personal Data are anonymised/erased.

The Group therefore defines:

- the retention periods envisaged in the Privacy Regulations and other regulations applicable to the business sectors of the Companies in scope;
- an operating process that governs the activities that determine, validate and control new retention periods (in derogation of or not specifically attributable to those identified in the previous point), identifying roles and responsibilities entrusted to corporate bodies/functions of the Parent Company and the Companies in scope; the process also envisages assessment of the IT impacts resulting from implementation of the new retention periods by the competent structures.

3.4.2.4 Rights of the data subject

The Data Subject is able to exercise the following rights:

- Right of access: the right to obtain from the Controller confirmation as to whether or not Personal Data concerning him or her are being processed, and, where that is the case, access to the Personal Data and to a specific set of information (e.g. purpose of the Data Processing, categories of Personal Data);
- Right of rectification: the right to obtain from the controller the rectification of inaccurate personal data concerning him or her; taking into account the purposes of the Processing, the Data Subject shall have the right to have incomplete personal data completed, including by means of providing a supplementary statement:
- Right to withdraw consent: the right to withdraw consent at any time and with the same ease with which it was granted, without prejudice to the lawfulness of the Data Processing based on consent given before withdrawal;



- Right to erasure ("right to be forgotten"): the right to obtain from the Data Controller the erasure of Personal Data concerning him or her without undue delay, which corresponds to the Data Controller's obligation to erase such data without undue delay if certain conditions are met¹³;
- Right to limitation of Processing: when certain conditions are met¹⁴, the right to obtain confirmation from the Data Controller that the use of his/her data, and therefore its Processing, is limited to the extent necessary for retention purposes;
- Right to data portability: if the data are processed by automated means, the Data Subject may request¹⁵ receipt from the Data Controller of (i) a subset of his/her Personal Data "in a structured, commonly used, machine-readable and interoperable format" and to store them for further personal use on a personal support or private cloud; or (ii) have them transferred to another Data Controller "without hindrance" and providing this is technically feasible;
- Right to object: this is the right of the Data Subject to object at any time, for reasons connected with his/her particular situation, to the Processing of his/her Personal Data carried out in the public interest or for a legitimate interest of the Data Controller, including Profiling or for direct marketing purposes;
- The right not to be subject to a decision based solely on automated Data Processing, including Profiling, that produces legal effects concerning the Data Subject or that significantly affects the Data Subject personally, unless certain exception conditions are met.

The Data Controller, through the Privacy Contact and with the advice from the DPO, provides feedback to the Data Subjects in response to requests to exercise the aforementioned rights without undue delay and, in any case, at the latest within one month of receipt of the request¹⁶.

In order to comply with the above provisions, the Group defines:

- an operating process governing management of the rights of Data Subjects, identifying roles and responsibilities entrusted to corporate bodies/functions of the Parent Company and of the Companies in scope;
- dedicated channels to convey and collect requests from Data Subjects, such as the institutional websites
 - of the Parent Company and Subsidiaries (ad hoc form);
- a repository in which to track requests from Data Subjects managed by the Group, including supporting documentation.

¹³ For example, the Personal Data are no longer necessary for the purposes for which they were collected or otherwise processed; the Data Subject withdraws the consent on which the Processing is based and there is no other legitimate reason for processing the data; the Data Subject objects to the Processing of Personal Data and there is no legitimate overriding reason to proceed with the Processing; etc. (see art. 17).

¹⁴ The Data Subject may exercise this right against the Data Controller when at least one of the following conditions is met: (i) the Processing is unlawful (but the Data Subject does not want his/her data erased); (ii) the Data Subject has previously exercised the right to rectify his/her data (for the period necessary to verify its accuracy); (iii) the Data Subject has objected to Processing (for the time necessary to verify whether the legitimate reasons of the Data Controller do not prevail over those of the Data Subject); (iv) the Data Subject needs to protect his/her rights in legal proceedings (and therefore wants to prevent erasure of the data by the Data Controller).

¹⁵ The Data Subject may exercise this right if he/she personally provided the Personal Data and the Processing is carried out by automated means and on the basis of consent or a contract to which he/she is party.

¹⁶ This deadline may be extended by two months, if necessary, taking into account the complexity and number of requests. The Data Controller informs the Data Subject of this extension, and of the reasons for the delay, within one month of receipt of the request.



3.4.2.5 Data Protection by Design and Data Protection by Default

The Data Controller, when planning Data Processing by design, implements adequate technical and organisational measures¹⁷ to effectively implement the principles underlying the protection of Personal Data (ref. paragraph 3.2), and integrate the necessary guarantees into the Processing in order to meet regulatory requirements and protect the rights of the Data Subjects, taking into account the state of the art and costs of implementation, as well as the nature, scope, context and purposes of the Data Processing, as well as the varying probabilities and seriousness of risks inherent in the Processing on the rights and freedoms of the Data Subjects.

In addition, the Data Controller ensures that, by default, only the Personal Data necessary for each specific Data Processing purpose are processed. This obligation applies to the quantity of Personal Data collected, the scope of the Processing, the retention period and accessibility.

In order to comply with the above provisions, the Group defines:

- an operating process that governs activities to guarantee Privacy by Design and Privacy by Default, identifying roles and responsibilities entrusted to corporate bodies/functions of the Parent Company and the Companies in scope;
- a working method and operating tools to assess the privacy impact, at the start of any Project or Evolutionary Change¹⁸.

3.4.2.6 Data Protection Impact Assessment (DPIA)

Within the context of Data Protection by Design as described above, the Data Controller, also in consultation with the Group DPO, before starting the Processing, when the Processing could present "a high risk to the rights and freedoms of natural persons¹⁹" considering the nature, subject, context and purposes of the Processing, carries out an assessment of its impact on data protection - especially when the use of new technologies is envisaged.

The DPIA is not mandatory for each Processing operation and it is sufficient to perform one overall impact assessment to examine a set of similar Data Processing operations that present equally high risks (for example, Processing operations similar in terms of: nature, scope, context, purpose, risks).

The Data Controller is also required to consult the Guarantor, before starting the Processing, if the DPIA indicates that the Processing would present a high risk despite the related risk mitigation measures identified.

In order to comply with the above provisions, the Group defines:

- an operating process, governing the preparation and execution of a DPIA, related reporting and any prior consultation with the Data Protection Authority, identifying roles and responsibilities entrusted to the corporate bodies/functions of the Parent Company and the Companies in scope;
- a methodology to support assessment of the need to carry out a DPIA and for

¹⁷ E.g. pseudonymisation, which consists in the Processing of Personal Data in such a way that it can no longer be attributed to a specific Data Subject without the use of additional information, provided that such additional information is stored separately and subject to technical and organisational measures intended to ensure that the Personal Data are not attributed to an identified or identifiable natural person.

¹⁸ For the definitions of Project and Evolutionary Change), see DIG/UGH/232 of 25 June 2018 adopted in compliance with the Privacy Regulations.

¹⁹ Processing is considered to be high risk if it: (i) leads to systematic and global assessment of personal aspects of natural persons, based on automated Data Processing, including Profiling, and on which decisions are based that have a legal effect or similar significant impact on such natural persons; (ii) involve, on a large scale, Special Categories of Personal Data or related to criminal convictions and offences; (iii) refer to the large-scale systematic surveillance of an area accessible to the public.



execution of the DPIA if necessary.

3.4.2.7 Suppliers and contracts

For Personal Data protection purposes, the GDPR regulates the possibility that certain Processing operations are carried out by Data Processors, respectively specifying the roles and responsibilities of the Data Controller and the Data Processor.

In order to comply with the above provisions, the Group:

- prepares contractual or other legal document templates, including specific clauses (e.g. transfer of data outside the EU, sub-processors, etc.) and annexes, which allow adequate protection of the Companies in scope against their respective Data Processors;
- defines an operating process that governs the selection and management of suppliers, as well as the signing and filing of related contracts, identifying roles and responsibilities entrusted to corporate bodies/functions of the Parent Company and the Companies in scope;
- implements a platform for the digital management of contracts or other legal documents and related filing, which also acts as a database for the personal data of suppliers of the Companies in scope, with specific indication of those processing Personal Data on behalf of these Companies as Data Processors.

3.4.2.8 Record of processing activities

The Record of processing activities makes it possible to keep track of all Personal Data Processing operations carried out by each Company in scope, also as Data Processor.

The content as envisaged in the GDPR varies depending on whether it is the Register of the Data Controller or Data Processor.

The Data Controller Record of processing activities contains: (i) the name and contact details of the Controller, the joint controller where applicable, the EU representative of the Controller and of the DPO; (ii) the purposes of Processing; (iii) a description of the categories of Data Subjects and Personal Data; (iv) the categories of recipients to whom the Personal Data have been or will be disclosed, including recipients in Third Countries or international organisations; (v) where applicable, transfers of Personal Data to a Third Country or to an international organisation, including identification of the Third Country or the international organisation; (vi) where possible, the deadlines set for erasure of the various data categories; (vii) where possible, a general description of the technical and organisational security measures.

In addition to details referred to in points (v) and (vii), the Data Processor Record of processing activities contains: (i) the name and contact details of the Data Processor(s), of each Data Controller on behalf of which the Data Processor operates, the EU representative of the Data Controller or Data Processor and, where applicable, of the DPO; (ii) the categories of Processing carried out on behalf of each Data Controller.

The GDPR exempts companies with less than 250 employees from the obligation to keep a Record of processing activities, unless the Data Processing operations performed could present a risk to the rights and freedoms of the Data Subject or consist of non-occasional Processing that includes particular Categories of Personal Data or Personal Data relating to criminal convictions and offences.



In order to comply with the above provisions, the Group:

- through a specific IT application²⁰, establishes the Personal Record of processing activities, for each Company in scope with the aforementioned requirements²¹, in its capacity as Data Controller and Data Processor (as appropriate);
- defines an operating process that governs the updating, validation and keeping of the Record of processing activities, identifying the roles and responsibilities entrusted to the corporate bodies/functions of the Parent Company and the Companies in scope.

3.4.2.9 Risks and security measures

The Data Controller and Data Processor, taking into account the state of the art and costs of implementation, as well as the nature, subject, context and purposes of data Processing, and likewise the risk of varying probability and seriousness to the rights and freedoms of the Data Subjects, are required to implement technical and organisational measures to ensure a level of security appropriate to the risk. These measures include, for example:

- the ability to continuously ensure the confidentiality, integrity, availability and resilience of the Processing systems and services;
- the ability to promptly restore the availability of and access to Personal Data in the event of a physical or technical incident;
- a process for regularly verifying and assessing the effectiveness of the technical and organisational measures in order to guarantee Processing security;
- the encryption of Personal Data and pseudonymisation.

In order to comply with the above provisions, the Unipol Group defines an operating process, and related methodology, to be used in performing a risk analysis²² and to identify the appropriate measures to address the risk in question, identifying roles and responsibilities.

The technical and organisational measures adopted for each Processing operation performed are briefly described in the appropriate field of the Record of processing activities and reported in detail in the documents governing the operating process.

3.4.2.10 Notification of a Data Breach

The Data Controller is required to notify a Data Breach to the Data Protection Authority without undue delay and, where possible, within 72 hours of the moment they became aware of it. The obligation does not apply if the Data Controller is able to demonstrate that the Personal Data breach is unlikely to present a risk to the rights and freedoms of the Data Subjects.

²⁰ The support tool for managing the Record of processing activities and the related updating process allows the tracking of all changes implemented.

²¹ The Group companies with registered offices in Italy, which it was decided to include in the scope of those required to establish a Register are: Unipol Gruppo S.p.A., UnipolSai Assicurazioni S.p.A., Compagnia Assicuratrice Linear S.p.A., UniSalute S.p.A., Incontra Assicurazioni S.p.A., SIAT Società Italiana di Assicurazioni e Riassicurazioni p.A., Bim Vita S.p.A., Arca Vita S.p.A., Arca Assicurazioni S.p.A., Unipol ReC S.p.A., Unipol Rec S.p.A., AlfaEvolution Technology S.p.A., Pronto Assistance Servizi S.c.r.I., Auto Presto & Bene S.p.A., APB Car Service S.r.I., Leithà S.r.I., UniSalute Servizi S.r.I., Casa di Cura Villa Donatello S.p.A., Florence Centro di Chirurgia Ambulatoriale S.r.I., Tenute del Cerro S.p.A., Marina di Loano S.p.A., Gruppo UNA, Fondazione Unipolis, Ital H&R S.r.I., MIDI S.r.I., Sogeint S.r.I., UniAssiTeam S.r.I., UnipolSai Investimenti SGR S.p.A., UnipolSai Servizi Consortili S.c.r.I., UnipolSai Servizi Previdenziali S.r.I., Arca Inlinea S.c.ar.I., Arca Sistemi S.car.I., Arca Direct Assicurazioni S.r.I., Centri Medici Dyadea S.r.I. and Car Server S.p.A.

²² Risk to the rights and freedoms of the Data Subject, resulting from the destruction, loss, modification, unauthorised disclosure or accidental or unlawful access to Personal Data transmitted, stored or otherwise processed.



The Data Controller must also notify the Data Subject of the Personal Data breach without undue delay in the event of high risk to the rights and freedoms of the Data Subjects.

In order to comply with the above provisions, the Group defines:

- an operating process for notification of a Data Breach to the Data Protection Authority or communication to the Data Subjects, divided into the phases of detection, analysis, assessment, decision on the notification/communication, validation, issue of the notification/communication and storage, identifying the roles and responsibilities entrusted to corporate bodies/functions of the Parent Company and of the Companies in scope;
- a risk assessment methodology for the rights and freedoms of the Data Subject associated with the Data Breach analysed and the resulting obligations regarding Notification to the Data Protection Authority/Communication to the Data Subjects;
- a Register of Data Breaches, which includes supporting documentation.

3.4.2.11 Transfer of Personal Data to Third Countries or international organisations

The transfer of Personal Data to Third Countries²³ is prohibited, in principle, by the GDPR, unless the country in question guarantees an adequate level of protection of the Personal Data. The European Commission has the power to establish such adequacy through a specific decision. With regard to countries not included among those considered adequate, as an exception to the aforementioned ban, transfer to third countries may also be allowed on the basis of contractual means that offer adequate guarantees.

In order to comply with the above provisions, the Group defines an operating process to manage the transfer of Personal Data to third countries or international organisations, which involves verification:

- of the existence of an adequacy decision of the European Commission in favour of the Third Countries;
- the adoption, for Third Countries deemed inadequate by the European Commission, of appropriate guarantees for the transfer of Personal Data, including:
 - the "Privacy Shield", i.e. adoption of the agreement governing the transfer of data between the European Union and the United States;
 - the "Binding Corporate Rules", as a contractual means designed to allow transfer between companies in the same business group;
 - the "EU Standard Contractual Clauses", pursuant to Directive 95/46/EC and art. 46, paragraph 2c) of the GDPR, by which the Data Processor contractually guarantees that the Personal Data are processed in accordance with European protection principles also in the recipient Third Country²⁴.

²³ This refers to countries outside the European Union or the European Economic Area

²⁴ These clauses remain in force until they are revised or amended.



3.4.3 Architectural model for the protection of Personal Data

The Group adopts an architectural model for the protection of Personal Data that guarantees a level of security adequate to the risk of varying probability and seriousness to the rights and freedoms of the Data Subjects.

3.4.3.1 Retention of Personal Data

The GDPR requires that the Data Controller appropriately classify the categories of Personal Data processed, with particular reference to Special Categories and data related to criminal convictions and offences. In fact, the Data Controller is required to process such data only if certain conditions are met, such as the collection of explicit consent from the Data Subject for one or more specific purposes related to the Processing or if the Processing is necessary to ascertain, exercise or defend a right in court or whenever the judicial authorities exercise their functions. The Data Controller is also required to inform the Data Subject regarding:

- the retention period of the Personal Data or, if this is not possible, the criteria used to determine that period;
- the Personal Data on which the Data Subject may exercise the right to portability. In order to comply with the above provisions, the Group defines:
- a classification of Personal Data in line with standards defined in the Group Policy on Data Governance and in the Information Security Policy, for the protection of data from internal and external threats - aligned with the Personal Data categories indicated above, as well as identifying and keeping track of Personal Data subject to portability;
- the retention periods for Personal Data processed by the Group, in compliance with legal obligations (where present), or, if this is not possible, the criteria used to determine such periods (ref. paragraph 3.4.2.3).

3.4.3.2 IT services

The Group has a list of application services that process Personal Data for which the Companies in scope are the Data Controllers or Data Processors. Specifically, for each application service processing Personal Data, the Group has an integrated catalogue of the following information: processes and activities (Data Processing "containers"), purposes of the Data Processing, categories of data processed, categories of Data Subjects, internal contacts for the protection of Personal Data, categories of subjects performing processing under authorisation, external data processors, any data communications and transfers outside the EU.

The Group also has information on infrastructures (e.g. Buildings; Servers) where such data are housed, both proprietary owned by third parties. In particular, the Company pays attention to any cases in which Personal Data are stored or processed outside EU borders, adopting the appropriate safeguards, depending on the country in question, to ensure an adequate level of protection of the Personal Data transferred.

See the map of Information Systems and Group Record of processing activities for more information on the Processing of Personal Data linked to the IT systems.



3.4.3.3 Security measures

Taking into account the state of the art and costs of implementation, as well as the nature, subject, context and purposes of data Processing, and likewise the risk of varying probability and seriousness to the rights and freedoms of the Data Subjects, the Data Controller and the Data Processor must implement adequate technical and organisational measures to ensure a level of security appropriate to the risk.

In light of the indications emerging from the assessment of risks of varying probability and seriousness to the rights and freedoms of Data Subjects associated with the Data Processing operations recorded in the Register of each Company in scope, the Group defines a set of technical measures - logical and physical - that guarantee an adequate level of security (ref. paragraph 3.4.2.9)

COMMITMENTS MADE BY UNIPOL GROUP FOR THE PROTECTION AND ENHANCEMENT OF PERSONAL DATA ("UNIPOL DATA VISION")

2 april 2020



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1 Introduction

This document, which is an integral part of the Personal Data Protection and Enhancement Policy (the "Policy"), defines the commitments made by the Unipol Group for the protection and enhancement of personal data with respect to its customers and all stakeholders.

The attention that Unipol Group dedicates to the protection and enhancement of personal data in running its business guarantees respect for the values of Unipol Group contained in the Charter of Values and the Code of Ethics, demonstrating its accountability in the decision-making process and the dialogue with its stakeholders.

2 Scope of application

This attachment applies to the Parent Company and to the Group companies it controls with registered office in Italy (the "Companies in scope").

With reference to the Group companies with registered office in another country of the European Union, without prejudice to the fact that they have their own policies on the protection of personal data consistent with the Policy, the commitments made by Unipol Group to protect and enhance personal data will be shared as part of coordination efforts between Unipol Group DPO and the DPOs appointed at local level. This is so that the DPOs of the Group companies with registered office in another country of the European Union can evaluate the methods for incorporating the above-mentioned commitments within their respective policies.

3 Unipol Data Vision

Increasingly often, we speak of data relating to natural persons, and particularly those connected to their behaviours, choices, movements and preferences, as a point of departure for the creation and development of products, services and innovative solutions that respond to the actual preferences of end users. Therefore, great opportunities for social and economic development are linked to the availability of personal data and their use by those in possession of them.

To fully realise these opportunities, it is necessary to build a transparent and balanced relationship between the parties to whom the data refer and those who are using such data. It is specifically necessary for the Data Subjects to always be aware of the purposes for which their data have been collected and how they are processed and used, to always be certain that their data are adequately protected and to always be able to exercise the rights recognised to them by regulations on the protection of personal data. Thus, it is necessary that the value created through the analysis and processing of personal data be shared, that is, that the parties to whom the data refer can also benefit from it, directly or as part of the collectivity.

Within Unipol Group, for example, the use of personal data by an insurance company is necessary to be able to play its social role, by underwriting risks as knowledgeably as possible, so it can define adequate tariffs capable of making claim management sustainable. The increasing quantity of data that companies can collect and analyse can boost the capacity of insurance companies to protect their customers from risks in an accessible manner.

In Unipol Group, considering the different businesses run by the Companies in scope (for example, insurance, long-term rental, hospitality), a wide range of personal data are held, which relate to various moments in the life of natural persons, their behaviours, their available resources, their health, habits and preferences. This aspect will have increasing impacts with the growing spread of new connected devices (such as black boxes



in vehicles, online services in homes). Information collected by new connected devices are particularly valuable and must be processed carefully, not only to ensure the protection of the natural persons to whom such data refer, but also to share the value that can be generated from their management using advanced methods, for example, with reference to the insurance business, by improving the prevention of risks linked to health/illness, safe driving, house burglary and leaving minors unattended in parked vehicles.

4 The five commitments made by Unipol Group for the protection and enhancement of personal data

With a view to increasingly implementing the system for protecting and enhancing personal data that Unipol Group has developed, while acting in a transparent manner with customers and with all stakeholders so as to strengthen their trust in the Group, five commitments have been identified which the Group has made and intends to move forward with in this area.

In particular:

- Respect: Unipol Group undertakes to perform data collection, analysis and processing activities with full respect for the values guiding its actions, as expressed in its Charter of Values and Code of Ethics;
- Protection: Unipol Group protects the personal data held: this represents the first pillar for guaranteeing the rights of customers and all stakeholders with which the Group enters into contact. In line with what is set forth in the Group Sustainability Policy, due to the increasing role played by information technology in business activities and processes, which concerns relations with stakeholders, particularly with regard to employees and customers, and the resulting exchange of data and information, Unipol Group is committed to paying constant attention to guaranteeing a responsible approach to data management. This approach is developed over time consistent with regulatory, cultural and technological changes and is oriented towards the adoption of advanced protection systems while promoting awareness amongst stakeholders concerning how and for what purposes their personal data are processed. Unipol Group will continue to invest resources to keep update and strengthen the data security protection system;
- Information: Unipol Group companies transparently inform their customers about the use of the personal data collected, enabling them to understand the impacts of their decision to share data.
- Understanding: the development of solutions based on personal data and their processing such as Artificial Intelligence (AI) systems - aims to identify innovative approaches to improve products and processes. Unipol Group undertakes, even when developing technological solutions, to always put human beings and their needs at the centre; their understanding is fundamental for those who develop these solutions, in order to create inclusive and non-discriminatory systems;
- Value creation: Unipol Group believes that use of personal data represents a significant area for shared value creation. In particular, looking for example at the insurance sector, as the Group's predominant business, it is believed that the use of data can boost value for:
 - <u>customers</u>, who thanks to the use of data can benefit from a better understanding on the part of
 the Group companies of their actual protection needs and solutions that provide targeted,
 concrete responses to those needs; through data, it is also possible to develop tools, services
 and processes intended to prevent and reduce risks;
 - <u>Unipol Group</u>, due to the fact that the collection and use of data allow for increased knowledge of risks, which leads to more knowledgeable underwriting and thus greater overall sustainability; furthermore, through data, insurance companies are capable of developing more effective



products and services to protect their customers and offer them greater opportunities;

 the community, due to the fact that the availability of data for Unipol Group and the technological skills developed support the development of solutions that pool the contributions of multiple players, particularly through public-private partnerships¹, to meet the needs of the community.

5 Personal data enhancement Task Force

Notwithstanding the provisions on the protection of personal data adopted by the Group in its Personal Data Protection and Enhancement Policy, as well as what is set forth in the Group Policy on Data Governance and the Information Security Policy, Unipol Group has defined its commitments on responsible data management in the Group Sustainability Policy, which defines the duties of the Board of Directors and the Board Committees regarding the identification, assessment and management of the main risks connected to topics with an environmental, social and governance impact, deemed "material" for the Group and its reference stakeholders (so called "ESG" factors and the relative risks).

In this context, and in line with the objective of enhancing personal data, a Task Force ("Data Ethics Task Force") has been established at Group level, which is responsible for: (i) understanding and evaluating the impact on stakeholders of the enhancement of personal data underlying projects launched or to be launched, or business activities, ensuring that the opportunities and impacts are proportionate with a view to respecting the values of the Unipol Group set forth in the Charter of Values and the Code of Ethics (ii) taking decisions consistent, on a case by case basis, with the company's vision and with the Group's values referred to above.

The Task Force meets at least once per year and consists of departments/functions of Unipol Group/UnipolSai that play a key role for the understanding and management of those impacts: Chief Innovation Officer, Chief Telematics and Insurance Services Officer, IT Services Division, Marketing and Sales Communication Division and the Sustainability Function. The Legal Department, the Compliance and Anti-Money Laundering Function, the Ethics Officer and the Group Data Protection Officer also play an advisory role on the Task Force. The Group Data Protection Officer is called upon to express an opinion on specific queries raised by the Task Force as well as regarding personal data protection matters, without prejudice to the activities he or she performs with reference to new processing or changes to existing processing, in line with the provisions of the Personal Data Protection and Enhancement Policy.

¹ For example, the public-private partnerships launched for the improvement of sustainable mobility in cities, for homecare and for the adoption of adequate tools to assess, prevent and manage risks linked to catastrophic events.